

# General Practice Manager Development Programme - CMI Level 5







# **General Practice Manager Development** Programme - CMI Level 5

# **Duration**

Three teaching days

# **Validating Body**

CMI

# **Overview**

This programme has been designed to support existing and potential managers and equip them with the skills they need to manage a GP Practice. This engaging programme focuses on the leadership and management skills required to be successful in a mid-senior management position and will include current insights into Evidence Based Management, Coaching and Mentoring, conflict management and change. The programme is led by a highly experienced NHS leader, and will be supported by current NHS insights, contextualised case studies, and first-hand experience of the challenges of being a leader in Primary Care.

The GP Practice Manager Programme provides professionals with the opportunity to develop their knowledge and understanding of practice management and reflect and grow in an enhanced learning environment. Participants will become part of a strong and supportive national network of Primary Care Leaders.

This Level 5 accredited leadership training course has been designed to help existing and potential managers gain a better understanding of the dynamics in managing multidisciplinary teams and improve their personal approach to leadership.

### Who is this course for

This course is for existing managers and potential managers in a primary care environment.

### **Benefits**

This course is for you if you want to:

- Understand the key aspects of practice management and improve your overall performance as a leader and manager
- Apply a range of coaching techniques to better understand the needs and strengths of colleagues, and get the best from your team
- Create a professional environment where colleagues can flourish, and where patients will receive the best possible care
- Gain insight into current issues in primary care, and how these relate to the practice manager role
- Develop a strong, professional, national network of peers who you will be able to draw upon in the future

# **Learning Outcomes**

On completion of this programme, you will:

- Demonstrate confidence in managing, coaching and developing multidisciplinary teams and individual colleagues
- Demonstrate leadership skill, presence, and self-awareness in a senior position within Primary Care
- Understand own working preferences, strengths and weaknesses, and how to most effectively utilise strengths
- Consider own underpinning motivations, values and belief around self and others, and how these personal factors influence own leadership approach.
- Demonstrate with certainty and clarity, the connection between accountability, visible leadership behaviour, and a high performing, Just culture within primary care
- Analyse the role of Emotional Intelligence in leading, motivating and engaging with a diverse range of colleagues
- Examine approaches to sensitively handle challenging conversations, conflict, and differing perspectives. Be able to mediate between and resolve complex inter-personal dynamics
- Become an Evidence Based Practitioner, and engage with research and evidence in decision making, and management within primary care
- Coach and Mentor colleagues to enhance performance and build trust and confidence in the Practice Team
- Examine key, topical, drivers for change in Primary Care, and consider how these relate to own Practice
- Examine how iterative, Agile, principles can help define solutions, and create a methodology for data driven improvement, to develop a strategic advantage
- Examine the impact of change and utilise a variety of change management tools to support others through change
- Enhance resilience and awareness of the needs of others, the impact of stress for those in high pressure roles, and how to lead with compassion

# Qualification

### The CMI Level 5 Certificate in Management and Leadership

### **Assessment**

The CMI Level 5 Certificate in Management and Leadership is designed to develop the skills needed to lead and manage individuals and teams, providing a broader knowledge of skills to help you to be more effective in specific management areas.

You will be required to take the theory, thought leadership and research discussed on the programme, and implement it in your professional life.

Participants will be required to complete two 3,500 – 4,000-word written assignments that require taught theory to be applied to the organisational context:

- 501: Principles of Management and Leadership in an Organisational
- 502: Principles of Developing, Managing and Leading Individuals and Teams to Achieve Success

### Support

As part of your course fee, you are given unlimited access to post-classroom tutorials. These are organised monthly and run by CMI-qualified tutors to help guide learners through the assignment writing phase.

# 2022 Finalist for Outstanding Training Provider

In 2022 we were shortlisted for the Outstanding Training Provider of the Year Award with Chartered Management Institute.

The CMI who celebrated it's 75th year, recognised In Professional Development as a provider producing exceptional positive impact on the learner experience in the category of small business, as a result of its partnership with the Institute.



We are honoured to have been shortlisted for our work as a training provider so early in our short period of offering professional development programmes and privileged to continue delivering outstanding courses CMI accredited courses through our Non-HE Partner's relationship. Find out more about our shortlisting here.

# **Agenda**

### **Session One: Supporting the Practice**

Key themes include:

- The role of the Practice Manager in and outside the practice
- Workforce Planning
- Finance and Budgeting in Practice Management and Primary Care
- Governance, Risk & the CQC

### **Session Two: Leadership and the Role**

Key themes include:

- Managing a Diverse Multidisciplinary Team
- Leadership and Management Development
- Leading Courageous Conversations
- Resilience & Wellbeing

### **Session Three: Leading Change**

Key themes include:

- Change Management
- Quality Improvement and PDSA Cycle
- Digital Improvement

### **Tutors**

### **Kerry Robinson**

Kerry describes herself as a hybrid professional working on the intersection of cultural development, improvement science and positive performance delivery. Kerry has a strategic focus, emphasising strategy into action through operational delivery.

Kerry's career has spanned equally the private sector and NHS, having worked in logistics, food manufacturing, telecommunications and oil research across a range of technical disciplines. Kerry is a chartered management accountant, green belt six sigma improvement trained, Kings Fund Top Management Programme Alumni.

For 13 years Kerry was employed in the NHS, six years as a Board Director, also Senior Responsible Officer for MSK care in a forming integrated care system. Kerry's portfolio has spanned strategy, organisational development, quality improvement, research, project management.

Kerry now has a portfolio career being both a practitioner and a trainer in her mix of consultancy and training work ensuring she stays up to date with current theory, context and practice. Kerry is also a sessional lecturer teaching improvement science and organisational development at Masters level for several universities.

Kerry has a strong belief in bringing training to life through practice to embed in the grain of their organisations.

